

WCBC Insights: Understanding Internal & External Equity in Compensation



The world of compensation within organizations revolves around two key concepts: internal equity and external equity. Both play a crucial role in ensuring fair and competitive pay structures within a company, but they approach the issue from different angles.

Internal Equity:

Internal equity concerns itself with fairness and consistency in pay structures within the organization. It focuses on ensuring that employees are fairly compensated relative to their colleagues within the same company, considering factors like job roles, responsibilities, experience, and skills. Internal equity aims to eliminate pay disparities among employees performing similar tasks at similar levels within the organization.

Maintaining internal equity involves conducting regular job evaluations and establishing salary ranges or bands for different positions. This ensures that individuals in comparable roles receive comparable compensation based on factors like seniority, performance, and expertise.

External Equity:

External equity revolves around the fairness of an organization's pay structure compared to the external job market. It involves analyzing and benchmarking salaries and compensation packages offered by competing or similar companies for comparable job roles. External equity ensures that an organization's compensation packages remain competitive enough to attract and retain top talent within the industry.

Monitoring external equity involves staying updated on industry standards, conducting market research, and sponsoring or participating in salary surveys to understand prevailing compensation trends. This helps organizations align their pay structures with market rates, ensuring they remain attractive to potential employees.

Handling Compensation for Unique Positions:

Amidst the balance between internal and external equity, unique positions within an organization can pose a challenge. These roles often don't have direct counterparts in the market or within the organization, making it tricky to establish an appropriate compensation benchmark. Below are some ways to handle such positions:

- Market Research and Analysis: Despite the uniqueness, conducting thorough market research remains crucial. Look for positions with similar skill sets or responsibilities, even if not identical, to gain insights into compensation benchmarks.
- Flexibility in Compensation Structures:

Offer a blend of competitive base salary, incentives, bonuses, and additional perks tailored to the unique position. Flexibility in compensation structures allows for customization based on the value and impact of the role.

- Consider Internal Comparisons: Analyze roles internally that might share
 - Analyze roles internally that might share similar skill sets or job responsibilities to gauge an appropriate salary level. Evaluate how the unique position contributes to the organization's goals and align compensation accordingly.
- Regular Reviews and Adjustments: Continuous evaluation and adjustment of compensation for unique roles are crucial. As the responsibilities and market value evolve, revisiting the compensation package ensures it remains competitive and fair.



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Balancing internal and external equity while addressing the compensation for unique positions demands a strategic approach. It requires a blend of market awareness, internal assessment, and a flexible compensation strategy to ensure fairness and competitiveness.

HOW CAN WCBC HELP?

At our firm, specialization is key. We're a dedicated team singularly focused on compensation and benefits consulting. Unlike general HR firms that cover a broad spectrum of human resources functions, our expertise lies in the nuanced landscape of optimizing compensation structures and benefit packages. This laser focus allows us to stay at the forefront of industry trends, regulations, and best practices, providing our clients with tailored, informed, and innovative solutions that drive both their organizational and employee success.

WCBC has a wealth of expertise in the realm of ensuring both external market competitiveness and internal equity within an organization. With a deep understanding of market trends, industry standards and legal regulations, we are equipped to guide organizations through the process of aligning their compensation structures with external benchmarks while ensuring fairness and equity among their internal workforce.

For customized solutions, check out our **Services** webpage or if you are lacking the time and resources for an extensive consulting endeavour, check out our comprehensive suite of ready-to-purchase compensation reports listed on our **Published Surveys** webpage.



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