

CONFIDENTIAL

2025 MIDDLE MANAGEMENT & PROFESSIONAL SURVEY REPORT





WCBC Published Surveys

Report Highlights



Reports Available

- Clerical/Administrative Support
- Middle Management & Professional
- Information Technology
- Marketing & Sales
- Engineering & Technical
- Production & Distribution
- Group Insurance & Retirement Benefits
- Compensation Policies & Practices
- Executive
- Board of Directors
- Consulting Engineers Compensation, Benefits & Employment Practices Survey

More than 500 Positions

- Operations/Administration
- Finance & Accounting
- Human Resources
- Information Technology
- Marketing, Sales & Communications
- Engineering, Scientific & Technical
- Logistics, Manufacturing & Distribution
- Legal & Regulatory Affairs



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SAMPLE POSITION

Closeness of Match (% Of Inc.)
Close Match 97%
Hours per Week (% Of Inc.)
35.0 34%

 Close Match
 97%
 35.0
 34%

 Smaller in Scope
 2%
 37.5
 29%

 Larger in Scope
 2%
 40.0
 32%

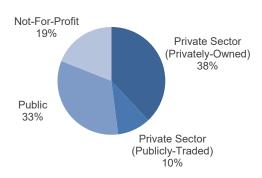
 Other
 5%

			Company Weighted (\$000's)										Incumbent Weighted (\$000's)								
			Ÿ	Salary Ran	ge		Base	Salary		Salary	Plus Shor	t-Term Inc	entives		Base	Salary		Salary	Plus Shor	t-Term Inc	entives
1		# of	Orgs																		
	# of	Incum-	with																		
	Orgs	bents	Range	Min Avg	Max Avg	Avg	P25	P50	P75	Avg	P25	P50	P75	Avg	P25	P50	P75	Avg	P25	P50	P75
All Organizations	103	234	66	64.0	84.4	78.3	70.0	78.3	86.0	80.1	70.2	79.0	89.3	78.0	69.5	77.2	84.9	79.9	69.9	77.4	86.8
Privately-Owned	26	60	9	65.8	93.7	82.7	75.4	81.3	92.2	86.5	76.2	84.1	97.5	85.1	78.8	84.2	91.4	90.0	80.0	87.3	98.4
Publicly-Traded	5	14	5	65.6	96.2	83.8		85.1		91.1		88.9		85.1	78.6	84.4	91.1	91.4	83.9	88.4	98.2
Public Sector	29	97	20	66.8	81.9	77.5	70.0	73.0	82.1	77.5	70.0	73.0	82.1	74.2	69.0	74.3	78.0	74.2	69.0	74.3	78.0
Not-For-Profit	43	63	32	61.4	81.5	75.5	65.8	73.0	81.6	76.7	66.0	74.8	81.8	75.3	67.3	74.0	80.4	76.6	67.7	74.0	81.8
<\$50M Rev	44	58	26	61.7	80.2	75.0	65.3	72.4	79.9	76.4	65.5	73.1	80.5	76.2	70.2	74.0	80.0	77.5	70.2	74.4	81.3
\$50-\$100M Rev	19	20	13	65.5	83.4	78.3	70.4	78.8	85.5	79.3	70.4	78.8	85.9	77.6	67.1	78.6	84.9	78.6	67.1	78.6	85.5
>\$100M Rev	40	156	27	65.4	88.9	81.9	72.4	82.1	90.0	84.6	72.9	84.1	95.9	78.7	69.4	77.4	85.1	81.0	69.8	77.4	88.1
<100 Employees	37	37	20	59.3	76.2	73.2	65.0	71.1	78.2	74.8	65.2	71.1	79.0	73.2	65.0	71.1	78.2	74.8	65.2	71.1	79.0
100-500 Employees	37	57	24	67.5	86.8	79.7	72.7	79.5	87.8	80.7	73.0	79.7	87.9	79.6	74.0	79.3	86.8	80.6	74.0	79.7	87.9
>500 Employees	29	140	22	64.4	89.2	82.9	73.0	82.6	89.9	86.1	81.0	85.7	98.4	78.6	69.4	77.4	85.0	81.0	69.4	77.4	87.6
Prof. Services	15	46	5	65.8	97.2	87.2	79.7	85.1	93.9	90.7	80.6	86.1	100.5	88.3	80.2	86.8	92.8	91.5	80.8	87.7	98.7
Education	8	52	7	59.6	77.1	69.5	62.4	66.5	73.8	69.6	63.0	66.7	73.8	71.1	66.1	70.7	77.4	71.1	66.1	70.7	77.4
Finance/Ins	3	11	3	54.6	75.3	67.3	02	67.5	. 0.0	68.5	00.0	67.5	. 0.0	67.5	66.2	68.2	68.9	68.5	66.2	68.9	68.9
Assoc./Regulatory	19	31	15	65.2	85.8	80.8	74.0	79.3	85.0	82.6	76.3	80.2	86.0	80.5	74.0	79.3	84.9	82.1	74.0	80.3	86.9
Ag./Forestry	7	18	6	68.4	96.6	81.9	7 1.0	82.6	00.0	90.9	70.0	88.9	00.0	82.4	77.2	82.5	86.9	94.3	86.0	94.6	100.3
British Columbia	65	119	40	66.0	85.8	78.6	70.1	79.3	85.1	80.5	70.5	79.9	87.9	78.8	70.4	78.0	84.9	81.5	70.7	80.3	87.2
Metro Vancouver	44	90	25	65.3	85.3	79.9	70.1	79.4	87.1	81.6	72.2	80.1	89.3	79.2	70.4	78.0	85.0	81.0	70.6	78.8	85.4
Privately-Owned	13	21	2	62.9	89.3	83.3	75.0	83.3	92.3	86.1	75.1	85.0	92.3	86.7	78.0	85.0	92.3	90.3	81.0	85.2	98.2
Publicly-Traded	3	7	2	58.7	88.0	87.5	7 3.0	85.6	32.0	97.1	7 0.1	98.4	32.3	86.4	70.0	84.9	32.3	96.5	01.0	96.4	30.2
Public Sector	11	35	8	69.8	86.2	81.8	72.8	78.4	88.8	81.8	72.8	78.4	88.8	77.5	71.0	76.5	81.0	77.5	71.0	76.5	81.0
Not-For-Profit	17	27	13	63.9	83.6	74.7	65.0	76.5	80.9	75.4	65.5	76.5	81.3	73.8	66.2	73.0	79.6	74.5	66.2	73.0	81.1
<\$50M Rev	15	20	9	62.7	79.7	76.4	65.0	79.3	81.3	77.3	65.3	79.5	81.8	77.2	69.2	79.3	81.3	78.1	69.3	80.1	82.4
\$50-\$100M Rev	9	9	7	66.9	86.8	76.6	73.0	78.0	78.8	77.5		78.0	78.8	76.6	73.0	78.0	78.8	77.5			78.8
											73.0								73.0	78.0	
>\$100M Rev	20	61	9	66.7	89.6	83.9	72.9	84.1	92.7	86.7	74.6	85.1	98.7	80.3	70.1	77.5	85.3	82.5	70.8	80.8	87.2
<100 Employees	12	12		59.0	73.8	73.6	64.4	69.3	80.5	74.5	64.6	69.3	80.5	73.6	64.4	69.3	80.5	74.5	64.6	69.3	80.5
100-500 Employees	20	28	12	69.7	90.1	80.3	74.5	79.4	87.1	81.5	75.1	79.9	87.1	79.4	74.9	79.1	83.8	80.4	75.1	79.6	84.7
>500 Employees	12	50	7	63.2	86.9	85.4	75.7	85.1	93.8	89.0	79.6	87.1	100.7	80.5	70.3	77.4	85.2	83.0	70.3	81.0	87.1
Prof. Services	6	13	2	62.9	89.3	88.7		86.5		91.3		86.5		91.8	81.1	87.2	94.6	95.3	83.6	87.2	111.6
Education	4	4	3	54.8	71.4	62.5		62.4	24.0	62.7		62.8	0.1 -	62.5		62.4	24.2	62.7		62.8	22.4
Assoc./Regulatory	8	12	7	68.6	85.5	79.9	77.7	80.1	81.3	81.2	78.2	80.6	81.5	79.7	78.3	79.3	81.3	81.1	78.7	80.9	82.4
Ag./Forestry	4	9	2	58.7	88.0	84.8		85.3		94.2		93.6		84.2	77.5	84.0	92.0	94.0	85.4	94.5	98.8
Vancouver Island	6	7	4	65.7	84.2	76.2		76.5		78.1		76.5		75.1		75.0		77.2		80.0	
Public Sector	4	4	3	66.1	80.1	75.0		76.5		75.1		76.5		75.0		76.5		75.1		76.5	
<\$50M Rev	3	3	2	62.2	85.8	74.2		72.1		77.3		72.1		74.2		72.1		77.3		72.1	
>\$100M Rev	2	3	1			75.0				76.2				73.0		75.0		74.7		80.0	
100-500 Employees	3	3	3	66.0	85.3	78.3		84.3		81.4		84.3		78.3		84.3		81.4		84.3	
>500 Employees	2	3	1			75.0				76.2				73.0		75.0		74.7		80.0	
Education	2	2	2	62.4	78.1	71.9				72.1				71.9				72.1			
Other BC	17	22	11	67.8	87.7	77.9	70.3	79.5	82.6	80.6	70.3	82.1	87.9	78.4	71.4	79.3	83.9	84.8	72.1	85.4	94.2
Alberta	27	41	17	60.6	80.2	77.5	68.9	75.0	89.5	79.4	70.1	77.7	90.9	79.1	70.2	74.0	90.8	81.3	71.6	76.6	95.4
Calgary	11	14	4	63.6	89.1	80.8	70.1	87.6	91.0	82.9	70.1	91.0	95.1	82.5	70.5	87.3	91.9	85.0	70.6	90.4	96.9
Privately-Owned	3	4				92.1		92.1		93.2		92.1		91.0		91.7		92.6		94.3	

SECTION 4: SURVEY PARTICIPANTS

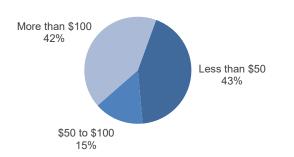
A total of 271 organizations provided compensation data for this survey. The participants are broken down below by economic sector, annual revenues, number of employees and type of business.

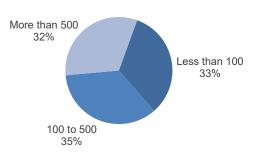
Sector of Economy



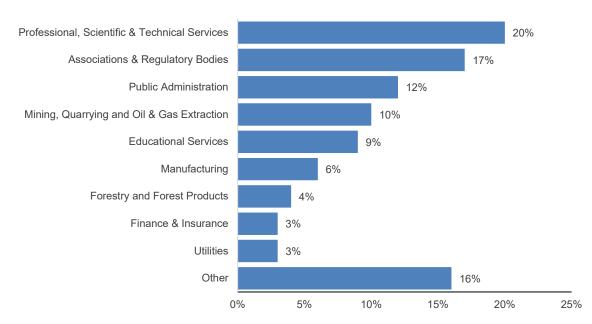
Annual Revenues (in \$Million)

Total Number of Employees





Business Classification



List of Participants

360 Engineering & Environmental Consulting Ltd. - Canada

4AG Robotics Inc.

Aarcomm Systems Inc. Acadia University

ACFC West - The Association of Canadian Film

Craftspeople, Local 2020 Unifor

AKITA Drilling Ltd. Alberta Blue Cross

Alberta College of Pharmacy Alberta Insurance Council Alberta Medical Association Alberta Motor Association Alberta Newsprint Company Alberta Real Estate Association Alberta University of the Arts Allnorth Consultants Limited

Al-Terra Group Ltd. Ambrose University AMGAS Service Inc. Apex Distribution Inc. Assiniboine College

Associated Engineering Group Ltd.

Association of Consulting Engineering Companies

British Columbia Athabasca University

Bantrel

Barron Base Oil Corporation BC Assessment Authority

BC College of Nurses & Midwives BC College of Oral Health Professionals

BC Financial Services Authority BC Housing Management Commission

BC Hydro and Power Authority BC Institute of Technology BC Lottery Corporation BC Pavilion Corporation BC Public Service Agency BC Real Estate Association BC Securities Commission BC Transit Corporation BC Utilities Commission BCL Engineering Ltd.

BCNET

Beacon Community Services Beedie Development Group

Beverage Container Management Board

Binnie

Bishop's University

BJ Energy Solutions Canada, ULC

BKL Consultants Ltd. Bow Valley College

Bravo Target Safety GP Ltd. BrettYoung Seeds Limited British Pacific Properties Limited

Brock University
Brown and Caldwell Inc.
Bylands Nurseries Ltd.
Calfrac Well Services Ltd.

Calgary Co-operative Association Limited

Calgary Municipal Land Corporation

Calgary Real Estate Board

Camosun College

Canada Lands Company Limited

Canadian Centre for Professional Legal Education Canadian Investment Regulatory Organization

Canadian Light Source Inc.

Canadian Media Producers Association

Canarie

Canfor Corporation
Canfor Pulp Products Ltd.
Canterbury Coffee Corporation
Canuck Place Children's Hospice

Cape Breton University
Capilano University
Cariboo Regional District
Carrier Sekani Tribal Council

Catterall & Wright Consulting Engineers

Centennial College ChampionX Corporation

Chartered Professional Accountants of BC

CIMA+
Citadel Drilling
City of Abbotsford
City of Burnaby
City of Calgary
City of Coquitlam
City of Fort St. John
City of Langford
City of Maple Ridge
City of Mission

City of Nelson
City of New Westminster
City of North Vancouver
City of Penticton
City of Pitt Meadows
City of Prince George
City of Prince Rupert
City of Richmond
City of Salmon Arm
City of Surrey

City of Vancouver

Clifton Engineering Group Inc. Coast Mountain College

Collège Boréal d'arts appliqués et de technologie

College of Dental Surgeons of Alberta

College of New Caledonia College of Nurses of Ontario

College of Physicians & Surgeons of Alberta College of Physicians & Surgeons of BC College of Psychologists of Ontario College of Registered Nurses of Manitoba College of Registered Nurses of Saskatchewan

College of the Rockies Columbia Basin Trust Concert Properties Ltd. Consumer Protection BC

Continuing Legal Education Society of BC

Corix Group of Companies Corrpro Canada, Inc. Covenant House Vancouver

Creative Energy

Crosier Kilgour & Partners Ltd.

CTQ Consultants Ltd. Cybera Inc.

Daiya Foods Inc. Destination Vancouver DIALOG

Directors Guild of Canada

Directors Guild of Canada BC Council Directors Guild of Canada ON Council Directors Guild of Canada, Quebec

District of Central Saanich District of Fort St. James District of North Saanich District of Port Hardy

DLH Group

DMCL Chartered Professional Accountants

Domtar Corporation Douglas College

Ecora Engineering & Environmental Ltd.

EggSolutions - Vanderpols Inc. Elevate Development Corp.

Emily Carr University of Art & Design

Energera International Inc.

ENGCOMP Engineering & Computing Professionals Inc.

Engineers & Geoscientists British Columbia

Ensign Energy Services Inc. Exchanger Industries Ltd.

Fairleigh Dickinson University

Falkirk Environmental Consultants Ltd.

Fanshawe College

First Nations Fisheries Council of British Columbia

First Nations Health Authority

FLINT Corp.

Forestry Innovation Investment Ltd. Fort Edmonton Management Company FPI Fireplace Products International Ltd.

Gateway Tubulars Inc.

Glotman-Simpson Consulting Engineers

Greater Vancouver Realtors
Greater Victoria Harbour Authority
Groupe BBA Inc.

H.H. Angus & Associates Limited Halliburton Company

Hedgehog Technologies Inc. HTEC

Interfor Corporation

ISL Engineering and Land Services Ltd. IWA Forest Industry Pension & LTD Plans

JRS Engineering Ltd.

Kerr Wood Leidal Associates Ltd.

KGS Group

Kinetic Construction Ltd.

Land Title and Survey Authority of BC

Law Society of Alberta Law Society of BC Law Society of Manitoba Law Society of Ontario Layfield Group of Companies Legal Aid BC Levare Canada Ltd. Liberty Energy, Inc. Lifting Solutions Inc.

Lonsdale Energy Corporation

M'akola Development Services

Maxim Power Corp.

McElhanney Consulting Services Ltd.

Mercer International Inc.

Metercor

Millar Western Forest Products Ltd. Miller Titerle Law Corporation

Municipal Insurance Association of BC

Netskrt Systems Inc.

Northern Savings Credit Union

NOV Canada ULC

Novacom Building Partners Ltd.

Olympic International Sales Ltd. Ontario College of Pharmacists Ontario Real Estate Association Ontario Securities Commission

Pacesetter Directional Drilling Limited Partnership

PBX Engineering Ltd.

Pinchin Ltd.

Precision Drilling Corporation

Propell (Alberta) Ltd.

Qualico Developments West Ltd.

R.V. Anderson Associates Limited

RAM Consulting Group RDH Building Science Inc.

RJC Engineers

Robinson Consultants Inc.

Rocky Mountaineer Ltd.

Roska DBO Inc.

RTR Terra Contracting Ltd.

Sandbox Mutual Insurance Company

Sanjel Energy Services Inc. Saskatchewan Blue Cross

Saskatchewan First Nations Family & Community

Institute Inc.

Saskatchewan Government Insurance

Sasuchan Development Corporation Schlumberger Limited

Science World BC

Secure Waste Infrastructure Corp.

Singleton Urquhart Reynolds Vogel LLP

Site Power Engineering Consultants Ltd.

Squamish Nation Stahl Peterbilt Inc.

Steelhaus Technologies Inc. STEP Energy Services Ltd.

Straiton Engineering Ltd. Stream-Flo Industries Ltd.

Strike Group Limited Partnership Struthers Technical Solutions Ltd.

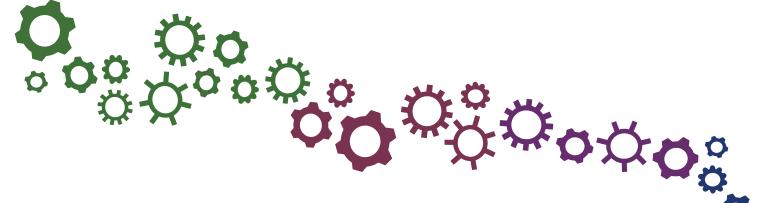
SYLVIS Environmental Services Inc. Synergy Partners Consulting Ltd.

Technical Safety BC TerraLink Horticulture Inc. Tetra Tech Canada Inc.
The AME Consulting Group Ltd.
The Great Little Box Company Ltd.
The Jim Pattison Group
The Mutual Fire Insurance Company of BC
Thurber Engineering Ltd.
Tiger Calcium Services Inc.
Tolko Industries Ltd.
Toronto Real Estate Board
TransLink
Trican Well Services Ltd.
Trillium Mutual Insurance Company
Triton Environmental Consultants Ltd.
TYCROP Manufacturing Ltd.

Union Gospel Mission Foundation University Neighbourhoods Association University of Manitoba Urban Systems Ltd.

Vancouver Foundation Vehicles Sales Authority of BC Village of Pemberton VMAC Global Technology Inc. Weatherford Canada Ltd.
West Fraser Timber Co. Ltd.
Western Forest Products Inc.
Western Transportation Advisory Council
Westmar Advisors Inc.
Westview Primary Care Network
Weyerhaeuser Company Limited
Whitewater Management Limited Partnership
Williams Engineering Canada Inc.
WorkSafeBC
Worley Canada Services Ltd.
WSP Canada Inc.

YMCA BC YWCA Metro Vancouver



Need tailored solutions?

For over 40 years, WCBC has helped Canadian employers with all aspects of compensation, including:

- Salaries & Incentives
- Executive & Board of Director Compensation
- Group Insurance, Retirement Benefits & Total Rewards
- Compensation Administration & Management

We work with you to identify your needs and design services tailored to provide the answers and/or tools required to ensure your compensation and benefits programs are both effective and cost-efficient.

Contact us to learn how we can help you achieve your compensation and benefit goals.

604-683-9155 Suite 502

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Price List



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	Participant Price	Non- Participant Price
Clerical/Administrative Support	\$999	\$2,000
Middle Management & Professional	\$999	\$2,000
Information Technology	\$999	\$2,000
Marketing & Sales	\$999	\$2,000
Engineering & Technical	\$999	\$2,000
Production & Distribution	\$999	\$2,000
Executive Compensation	\$1,249	\$2,500
Consulting Engineers Compensation, Benefits & Employment Practices	\$2,900	\$5,800
Group Insurance & Retirement Benefits	\$524	\$1,050
Compensation Policies & Practices	\$524	\$1,050
CompPlus – WCBC's online data sorting tool	FREE	\$2,000
Salary Increases	FREE	\$2,000
Board of Directors Compensation	_	\$2,500